

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**FORM 8-K**

**CURRENT REPORT  
PURSUANT TO SECTION 13 OR 15(D)  
OF THE SECURITIES EXCHANGE ACT OF 1934**

Date of report (Date of earliest event reported): October 26, 2022

**Fortive Corporation**

(Exact Name of Registrant as Specified in Its Charter)

Delaware

(State or Other Jurisdiction of Incorporation)

001-37654  
(Commission File Number)

47-5654583  
(IRS Employer Identification No.)

6920 Seaway Blvd  
Everett, WA  
(Address of principal executive offices)

98203  
(Zip code)

(425) 446-5000  
(Registrant's Telephone Number, Including Area Code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

**Securities registered pursuant to Section 12(b) of the Act:**

Title of each class	Trading symbol	Name of each exchange on which registered
Common stock, par value \$0.01 per share	FTV	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

## Item 2.02 Results of Operations and Financial Condition

On October 26, 2022, Fortive Corporation issued a press release announcing financial results for the quarter ended September 30, 2022. A copy of the release is furnished herewith as Exhibit 99.1 and incorporated by reference herein. The information set forth in this Item 2.02 of this Current Report on Form 8-K and the press release attached hereto as Exhibit 99.1 are being furnished pursuant to Item 2.02 of Form 8-K. This Item 2.02 of this Current Report on Form 8-K and the press release attached hereto as Exhibit 99.1 shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

### ITEM 9.01 FINANCIAL STATEMENTS AND EXHIBITS

(d) Exhibits:

<u>Exhibit No.</u>	<u>Description</u>
99.1	<a href="#">Press release dated October 26, 2022</a>
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

FORTIVE CORPORATION

Date: October 26, 2022

By: /s/ Daniel B. Kim  
Daniel B. Kim  
Vice President - Associate General Counsel and Secretary



## Fortive Reports Strong Third Quarter 2022 Results Narrows and Raises Full Year 2022 Outlook

- **Q3 total and core revenue growth of 12%, reflects high-quality portfolio and strength of execution**
- **Delivered 26% GAAP, 20% adjusted earnings per share growth and strong free cash flow in Q3, demonstrating robust compounding model**
- **Narrows and raises full-year 2022 GAAP EPS range to \$2.05-\$2.07, Up 24-25%; Adjusted EPS now \$3.10-\$3.13, Up 13-14%**
- **Continued outstanding financial performance in 2022 despite foreign exchange and supply chain headwinds**

EVERETT, WA, October 26, 2022 - Fortive Corporation (“Fortive”) (NYSE: FTV) today announced financial results for the third quarter 2022.

For the third quarter, net earnings from continuing operations were \$190 million. For the same period, adjusted net earnings from continuing operations were \$284 million. Diluted net earnings per share from continuing operations for the third quarter were \$0.53. For the same period, adjusted diluted net earnings per share from continuing operations were \$0.79.

For the third quarter, revenues from continuing operations increased 12% year-over-year to \$1.46 billion, which included core revenue growth of 12%.

James A. Lico, President and Chief Executive Officer, stated, “Our financial performance in the third quarter reflects the strength of our operating companies and resilience of our portfolio. As a result of our 12% core revenue growth, 20% adjusted earnings per share growth, outstanding margin expansion and cash flow generation in the quarter, we are once again raising our earnings expectations for 2022. In addition, our teams’ outstanding execution reflects the power and rigorous application of the Fortive Business System, enabling us to deliver on the high expectations we set for ourselves at the start of the year.”

For the fourth quarter of 2022, Fortive anticipates revenue of \$1.48 billion to \$1.50 billion, diluted net earnings per share from continuing operations to be in the range of \$0.59 to \$0.61 and adjusted diluted net earnings per share from continuing operations to be in the range of \$0.82 to \$0.85.

For the full year 2022, Fortive narrows its revenue outlook to \$5.78 billion to \$5.80 billion, raising its core growth and earnings outlook at the midpoint, with anticipated full year diluted net earnings per share from continuing operations to be in the range of \$2.05 to \$2.07 and adjusted diluted net earnings per share from continuing operations to be in the range of \$3.10 to \$3.13.

Mr. Lico continued, “At Fortive, our teams are accelerating innovations that solve our customers’ toughest safety, quality, and productivity challenges. We have strong conviction in the secular drivers favoring enduring growth in these markets. The third quarter demonstrated continued success launching a number

of new products and solutions driving compelling investment returns and compounding results for shareholders.”

Fortive will discuss results and outlook during its quarterly investor conference call today starting at 12:00 p.m. ET. The call and an accompanying slide presentation will be webcast on the “Investors” section of Fortive’s website, [www.fortive.com](http://www.fortive.com), under “Events & Presentations.” A replay of the webcast will be available at the same location shortly after the conclusion of the presentation.

The conference call can be accessed by dialing 888-440-6928 within the U.S. or by dialing 646-960-0328 outside the U.S. a few minutes before 12:00 p.m. ET and notifying the operator that you are dialing in for Fortive’s earnings conference call (access code 6922572). A replay of the conference call will be available two hours after the completion of the call until Wednesday, November 9, 2022. Once available, you can access the conference call replay by dialing 800-770-2030 within the U.S. or 647-362-9199 outside the U.S. (access code 6922572) or visit the “Investors” section of the website under “Events & Presentations.”

## **ABOUT FORTIVE**

Fortive is a provider of essential technologies for connected workflow solutions across a range of attractive end-markets. Fortive’s strategic segments - Intelligent Operating Solutions, Precision Technologies, and Advanced Healthcare Solutions - include well-known brands with leading positions in their markets. The company’s businesses design, develop, service, manufacture, and market professional and engineered products, software, and services, building upon leading brand names, innovative technologies, and significant market positions. Fortive is headquartered in Everett, Washington and employs a team of more than 18,000 research and development, manufacturing, sales, distribution, service and administrative employees in more than 50 countries around the world. With a culture rooted in continuous improvement, the core of our company’s operating model is the Fortive Business System. For more information please visit: [www.fortive.com](http://www.fortive.com).

## **VONTIER SEPARATION**

On October 9, 2020, Fortive completed the separation of its prior Industrial Technologies segment by distributing 80.1% of the outstanding shares of Vontier Corporation (“Vontier”), the entity incorporated to hold such businesses, to Fortive stockholders (the “Separation”) on a pro rata basis.

As the Separation occurred during the fourth fiscal quarter of 2020, Fortive has classified Vontier as a discontinued operation in its financial statements for all periods.

## **NON-GAAP FINANCIAL MEASURES**

In addition to the financial measures prepared in accordance with generally accepted accounting principles (GAAP), this earnings release also references “adjusted net earnings,” “adjusted diluted net earnings per share,” “free cash flow,” and “core revenue growth,” which are non-GAAP financial measures. The reasons why we believe these measures, when used in conjunction with the GAAP financial measures, provide useful information to investors, how management uses such non-GAAP financial measures, a reconciliation of these measures to the most directly comparable GAAP measures and other information relating to these measures are included in the supplemental reconciliation schedule attached. The non-GAAP financial measures should not be considered in isolation or as a substitute for the GAAP financial measures, but should instead be read in conjunction with the GAAP financial measures. The non-GAAP financial measures used by Fortive in this release may be different from similarly-titled non-GAAP measures used by other companies.

## **FORWARD-LOOKING STATEMENTS**

Statements in this release that are not strictly historical, including statements regarding the impact of the COVID-19 pandemic, business and acquisition opportunities, impact of acquisitions and dispositions, leadership succession, anticipated financial results, economic conditions, industry trends, future prospects, shareholder value, and any other statements identified by their use of words like “anticipate,” “expect,” “believe,” “outlook,” “guidance,” or “will” or other words of similar meaning are “forward-looking” statements within the meaning of the federal securities laws. These factors include, among other things: the duration and impact of the COVID-19 pandemic, including government-mandated mitigation efforts, our ability to adjust purchases and manufacturing capacity to reflect market conditions, reliance on sole sources of supply, deterioration of or instability in the economy, the markets we serve, international trade policies and the financial markets, changes in trade relations with China, contractions or lower growth rates and cyclicalities of markets we serve, competition, changes in industry standards and governmental regulations, our ability to recruit and retain key employees, our ability to successfully identify, consummate, integrate and realize the anticipated value of appropriate acquisitions and successfully complete divestitures and other dispositions, our ability to develop and successfully market new products, software, and services and expand into new markets, the potential for improper conduct by our employees, agents or business partners, contingent liabilities relating to acquisitions and divestitures, impact of the phase out of LIBOR, impact of changes to tax laws, our compliance with applicable laws and regulations and changes in applicable laws and regulations, risks relating to international economic, geopolitical, including war and sanctions, legal, compliance and business factors, risks relating to potential impairment of goodwill and other intangible assets, currency exchange rates, tax audits and changes in our tax rate and income tax liabilities, the impact of our debt obligations on our operations, litigation and other contingent liabilities including intellectual property and environmental, health and safety matters, our ability to adequately protect our intellectual property rights, risks relating to product, service or software defects, product liability and recalls, risks relating to product manufacturing, our relationships with and the performance of our channel partners, commodity costs and surcharges, security breaches or other disruptions of our information technology systems, adverse effects of restructuring activities, risk related to tax treatment of the Separation, impact of our indemnification obligation to Vontier, impact of changes to U.S. GAAP, labor matters, and disruptions relating to man-made and natural disasters. Additional information regarding the factors that may cause actual results to differ materially from these forward-looking statements is available in our SEC filings, including our Annual Report on Form 10-K for the year ended December 31, 2021. These forward-looking statements speak only as of the date of this release, and Fortive does not assume any obligation to update or revise any forward-looking statement, whether as a result of new information, future events and developments or otherwise.

## **CONTACT**

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**FORTIVE CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF EARNINGS**  
(unaudited)

	Three Months Ended		Nine Months Ended	
	September 30, 2022	October 1, 2021	September 30, 2022	October 1, 2021
Sales	\$ 1,456.0	\$ 1,301.0	\$ 4,295.8	\$ 3,879.9
Cost of Sales	(610.6)	(555.3)	(1,824.9)	(1,666.8)
Gross profit	845.4	745.7	2,470.9	2,213.1
Operating costs:				
Selling, general and administrative expenses	(491.3)	(455.6)	(1,456.8)	(1,340.1)
Research and development expenses	(101.1)	(87.8)	(300.3)	(261.8)
Russia exit and wind down costs	(1.1)	—	(17.3)	—
Operating profit	251.9	202.3	696.5	611.2
Non-operating income (expense), net:				
Interest expense, net	(26.4)	(25.1)	(66.2)	(78.0)
Loss on extinguishment of debt	—	—	—	(104.9)
Gain on investment in Vontier Corporation	—	—	—	57.0
Gain on litigation resolution	—	—	—	26.0
Other non-operating expense, net	(8.0)	(1.6)	(13.8)	(9.5)
Earnings from continuing operations before income taxes	217.5	175.6	616.5	501.8
Income taxes	(27.6)	(23.0)	(88.5)	(55.5)
Net earnings from continuing operations	189.9	152.6	528.0	446.3
Earnings (loss) from discontinued operations, net of income taxes	—	(0.3)	—	(2.9)
Net earnings	189.9	152.3	528.0	443.4
Mandatory convertible preferred dividends	—	—	—	(34.5)
Net earnings attributable to common stockholders	\$ 189.9	\$ 152.3	\$ 528.0	\$ 408.9
Net earnings per common share from continuing operations:				
Basic	\$ 0.53	\$ 0.42	\$ 1.48	\$ 1.19
Diluted	\$ 0.53	\$ 0.42	\$ 1.46	\$ 1.18
Net earnings (loss) per share from discontinued operations:				
Basic	\$ —	\$ —	\$ —	\$ (0.01)
Diluted	\$ —	\$ —	\$ —	\$ (0.01)
Net earnings per share:				
Basic	\$ 0.53	\$ 0.42	\$ 1.48	\$ 1.18
Diluted	\$ 0.53	\$ 0.42	\$ 1.46	\$ 1.17
Average common stock and common equivalent shares outstanding:				
Basic	355.2	358.9	357.3	345.6
Diluted	357.9	362.2	362.0	348.8

The sum of net earnings per share amounts may not add due to rounding.

This information is presented for reference only. A complete copy of Fortive's Form 10-Q financial statements is available on the Company's website ([www.fortive.com](http://www.fortive.com)).

**FORTIVE CORPORATION AND SUBSIDIARIES**  
**SEGMENT INFORMATION**  
(unaudited)

	Three Months Ended		Nine Months Ended	
	September 30, 2022	October 1, 2021	September 30, 2022	October 1, 2021
<b>Sales:</b>				
Intelligent Operating Solutions	\$ 613.7	\$ 536.9	\$ 1,831.4	\$ 1,589.6
Precision Technologies	523.7	455.7	1,485.2	1,375.0
Advanced Healthcare Solutions	318.6	308.4	979.2	915.3
<b>Total</b>	<b>\$ 1,456.0</b>	<b>\$ 1,301.0</b>	<b>\$ 4,295.8</b>	<b>\$ 3,879.9</b>
<b>Operating Profit:</b>				
Intelligent Operating Solutions	\$ 132.1	\$ 91.5	\$ 369.0	\$ 314.9
Precision Technologies	131.8	101.1	348.5	301.1
Advanced Healthcare Solutions	17.3	34.4	73.4	75.8
Other <sup>(a)</sup>	(28.2)	(24.7)	(77.1)	(80.6)
Russia exit and wind down costs	(1.1)	—	(17.3)	—
<b>Total</b>	<b>\$ 251.9</b>	<b>\$ 202.3</b>	<b>\$ 696.5</b>	<b>\$ 611.2</b>
<b>Operating Margins:</b>				
Intelligent Operating Solutions	21.5 %	17.0 %	20.1 %	19.8 %
Precision Technologies	25.2 %	22.2 %	23.5 %	21.9 %
Advanced Healthcare Solutions	5.4 %	11.2 %	7.5 %	8.3 %
<b>Total</b>	<b>17.3 %</b>	<b>15.5 %</b>	<b>16.2 %</b>	<b>15.8 %</b>

(a) Operating profit amounts in the Other category consist of unallocated corporate costs and other costs not considered part of our evaluation of reportable segment operating performance.

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**FORTIVE CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**

	As of	
	September 30, 2022 (unaudited)	December 31, 2021
<b>ASSETS</b>		
Current assets:		
Cash and equivalents	\$ 705.3	\$ 819.3
Trade accounts receivable, net	901.0	930.2
Inventories:		
Finished goods	228.5	215.4
Work in process	105.1	94.0
Raw materials	226.9	203.3
Inventories	560.5	512.7
Prepaid expenses and other current assets	281.1	252.7
Total current assets	2,447.9	2,514.9
Property, plant and equipment, net of accumulated depreciation of \$740.6 and \$679.0 at September 30, 2022 and December 31, 2021, respectively	405.2	395.5
Other assets	494.2	512.9
Goodwill	8,977.5	9,152.0
Other intangible assets, net	3,568.3	3,890.2
Total assets	\$ 15,893.1	\$ 16,465.5
<b>LIABILITIES AND EQUITY</b>		
Current liabilities:		
Current portion of long-term debt	999.9	2,151.7
Trade accounts payable	572.6	557.9
Accrued expenses and other current liabilities	1,019.6	1,005.3
Total current liabilities	2,592.1	3,714.9
Other long-term liabilities	1,346.3	1,426.3
Long-term debt	2,559.0	1,807.3
Commitments and Contingencies		
Equity:		
Preferred stock: \$0.01 par value, 15.0 million shares authorized and no shares issued or outstanding at September 30, 2022 and December 31, 2021	—	—
Common stock: \$0.01 par value, 2.0 billion shares authorized; 361.4 and 360.4 million issued; 353.8 and 359.1 million outstanding at September 30, 2022 and December 31, 2021, respectively	3.6	3.6
Additional paid-in capital	3,677.4	3,670.0
Treasury shares, at cost:	(376.1)	—
Retained earnings	6,539.6	6,023.6
Accumulated other comprehensive loss	(453.7)	(185.0)
Total Fortive stockholders' equity	9,390.8	9,512.2
Noncontrolling interests	4.9	4.8
Total stockholders' equity	9,395.7	9,517.0
Total liabilities and equity	\$ 15,893.1	\$ 16,465.5

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**FORTIVE CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED AND COMBINED STATEMENTS OF CASH FLOWS**  
(unaudited)

	Nine Months Ended	
	September 30, 2022	October 1, 2021
<b>Cash flows from operating activities:</b>		
Net earnings from continuing operations	\$ 528.0	\$ 446.3
<b>Noncash items:</b>		
Amortization	287.4	235.4
Depreciation	61.6	56.1
Stock-based compensation expense	67.9	55.2
Russia exit and wind down costs	9.2	—
Loss on extinguishment of debt	—	104.2
Gain on investment in Vontier Corporation	—	(57.0)
Gain on litigation resolution	—	(26.0)
Change in trade accounts receivable, net	(21.4)	(20.4)
Change in inventories	(73.2)	(46.1)
Change in trade accounts payable	46.6	14.8
Change in prepaid expenses and other assets	(55.4)	(61.5)
Change in accrued expenses and other liabilities	(11.7)	4.9
Total operating cash provided by continuing operations	839.0	705.9
Total operating cash used in discontinued operations	—	(19.4)
<b>Net cash provided by operating activities</b>	<b>839.0</b>	<b>686.5</b>
<b>Cash flows from investing activities:</b>		
Cash paid for acquisitions, net of cash received	(15.2)	(1,156.7)
Payments for additions to property, plant and equipment	(59.7)	(28.0)
Proceeds from sale of business	6.6	—
All other investing activities	—	1.1
<b>Net cash used in investing activities</b>	<b>(68.3)</b>	<b>(1,183.6)</b>
<b>Cash flows from financing activities:</b>		
Proceeds from borrowings (maturities greater than 90 days), net of issuance costs	396.9	—
Net proceeds from commercial paper borrowings	381.3	215.0
Payment of 0.875% convertible senior notes due 2022	(1,156.5)	—
Repurchase of common shares	(376.1)	—
Payment of common stock cash dividend to shareholders	(74.8)	(72.6)
Repayment of borrowings (maturities greater than 90 days)	—	(611.1)
Payment of mandatory convertible preferred stock cash dividend to shareholders	—	(34.5)
All other financing activities	(9.2)	18.1
<b>Net cash used in financing activities</b>	<b>(838.4)</b>	<b>(485.1)</b>
Effect of exchange rate changes on cash and equivalents	(46.3)	(4.2)
Net change in cash and equivalents	(114.0)	(986.4)
Beginning balance of cash and equivalents	819.3	1,824.8
Ending balance of cash and equivalents	<b>\$ 705.3</b>	<b>\$ 838.4</b>

This information is presented for reference only. A complete copy of Fortive's Form 10-Q financial statements is available on the Company's website ([www.fortive.com](http://www.fortive.com)).

**FORTIVE CORPORATION AND SUBSIDIARIES**  
**RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES**  
**AND OTHER INFORMATION**

Management believes that each of the non-GAAP financial measures described below provide useful information to investors by reflecting additional ways of viewing aspects of our operations that, when reconciled to the corresponding GAAP measure, help our investors to understand the long-term profitability trends of our business, and facilitate comparisons of our operational performance and profitability to prior and future periods and to our peers.

These non-GAAP measures should be considered in addition to, and not as a replacement for or superior to, the comparable GAAP measures, and may not be comparable to similarly titled measures reported by other companies.

**Adjusted Net Earnings from Continuing Operations and Adjusted Diluted Net Earnings per Share from Continuing Operations**

We disclose the non-GAAP measures of historical adjusted net earnings from continuing operations and historical and forecasted adjusted diluted net earnings per share from continuing operations, which to the extent applicable, make the following adjustments to GAAP net earnings from continuing operations and GAAP diluted net earnings per share from continuing operations:

- Excluding on a pretax basis amortization of acquisition-related intangible assets;
- Excluding on a pretax basis acquisition-related items;
- Excluding on a pretax basis Russia exit and wind down costs;
- Excluding on a pretax basis the effect of gains and losses from our equity investments;
- Excluding the pretax loss on debt extinguishment, net of non-recurring gain on our investment in Vontier common stock;
- Excluding on a pretax basis the non-cash interest expense associated with our 0.875% convertible senior notes;
- Excluding on a pretax basis the gain on litigation resolution;
- Excluding on a pretax basis the gain on sale of business;
- Excluding the tax effect (to the extent tax deductible) of the adjustments noted above. The tax effect of such adjustments was calculated by applying our overall estimated effective tax rate to the pretax amount of each adjustment (unless the nature of the item and/or the tax jurisdiction in which the item has been recorded requires application of a specific tax rate or tax treatment, in which case the tax effect of such item is estimated by applying such specific tax rate or tax treatment). We expect to apply our overall estimated effective tax rate to each adjustment going forward;
- With respect to the adjusted diluted net earnings per share, included the impact of the assumed conversion of our Mandatory Convertible Preferred Stock (“MCPS”) at the beginning of the period; and
- Including the actual cash interest expense on our 0.875% Convertible Senior Notes due 2022 (“Convertible Notes”) that was not included under the if-converted methodology mandated in 2022

and, with respect to the adjusted diluted net earnings per share, excluding the outstanding shares of common stock imputed under the in-converted methodology for the Convertible Notes that, in fact, were repaid and settled without issuance of any shares of common stock.

#### *Acquisition and Divestiture Related Items*

While we have a history of acquisition and divestiture activity, we do not acquire and divest of businesses and assets on a predictable cycle. The amount of an acquisition's purchase price allocated to intangible assets and related amortization term and the inventory fair value adjustments are unique to each acquisition and can vary significantly from acquisition to acquisition. In addition, transaction costs deemed significant ("Transaction Costs") and non-recurring gain on disposition of assets are unique to each transaction, are impacted from period to period depending on the number of acquisitions or divestitures evaluated, pending, or completed during such period, and the complexity of such transactions. We adjust for, and identify as significant, Transaction Costs, acquisition related fair value adjustments to inventory, and corresponding restructuring charges primarily related to acquisitions, in each case, incurred in a given period, if we determine that such costs and adjustments exceed the range of our typical Transaction Costs and adjustments, respectively, in a given period. We believe, however, that it is important for investors to understand that such intangible assets contribute to revenue generation and that intangible assets and inventory fair value adjustments related to past acquisitions will recur in future periods until such intangible assets and inventory fair value adjustments, as applicable, have been fully amortized.

#### *Gains and Losses from Equity Investments*

We adjust for the effect of earnings and losses from our equity method investments over which we do not exercise control over the operations or the resulting earnings or losses. We believe that this adjustment provides our investors with additional insight into our operational performance. However, it should be noted that earnings and losses from our equity method investments will recur in future periods while we maintain such investments.

In addition, we adjust for remeasurement gains and losses on equity investments, as well as impairment losses. We believe such adjustments facilitate comparison of our performance with prior and future periods and provides our investors with additional insight into our operational performance.

#### *Gain on Retained Investment in Vontier and Loss on Extinguishment of Debt*

On October 9, 2020, we completed the Vontier Separation and retained 19.9% of the shares of Vontier common stock immediately following the Separation ("Retained Vontier Shares"). We did not retain a controlling interest in Vontier and therefore the fair value of our Retained Vontier Shares was included in our assets of continuing operations as of December 31, 2020, and subsequent fair value changes are included in our results from continuing operations for the six month period ended July 1, 2021.

On January 19, 2021, we completed the Debt-for-Equity Exchange of 33.5 million shares of common stock of Vontier, representing all of the Retained Vontier Shares, for \$1.1 billion in aggregate principal amount of indebtedness of the Company held by Goldman Sachs & Co., including (i) all \$400.0 million of the 364-day delayed-draw term loan due March 22, 2021 and (ii) \$683.2 million of the delayed-draw term loan due May 30, 2021. The change in fair value of the Retained Vontier Shares and the resulting gain of \$57.0 million was recorded in the six month period ended July 1, 2021. We recorded a loss on extinguishment of the debt included in the Debt-for-Equity Exchange of \$94.4 million in the six month period ended July 1, 2021.

Additionally, on February 9, 2021 we repurchased \$281 million of the Convertible Notes at fair value using the remaining cash proceeds received from Vontier in the Separation and other cash on hand. In connection with the repurchase, we recorded a loss on debt extinguishment during the nine month period ended October 1, 2021 of \$10.5 million.

We adjust for the non-recurring effect of the gain on our investment in the Retained Vontier Shares and the corresponding loss on debt extinguishment because we believe that this adjustment facilitates comparison of our performance with prior and future periods and provides our investors with additional insight into our operational performance.

#### *Mandatory Convertible Preferred Stock*

In June 2018, we issued \$1.38 billion in aggregate liquidation preference of shares of our 5.00% MCPS. Dividends on the MCPS were payable on a cumulative basis at an annual rate of 5.00% on the liquidation preference of \$1,000 per share. On July 1, 2021 each share of the MCPS then outstanding automatically converted into 14.0978 shares of the Company's common stock. The number of shares of our common stock issuable on conversion of the Mandatory Convertible Preferred Stock was determined based on the average volume weighted average price per share of our common stock over the 20 consecutive trading day period beginning on and including the 22nd scheduled trading day immediately preceding July 1, 2021.

For the purposes of calculating adjusted earnings and adjusted earnings per share in periods when the MCPS are anti-dilutive, we have excluded the MCPS dividend and, for the purposes of calculating adjusted earnings per share, assumed the "if-converted" method of share dilution and assumed the shares were converted at the beginning of the period (the incremental shares of common stock deemed outstanding applying the "if-converted" method of share dilution, the "MCPS Converted Shares"). We believe that using the "if-converted" method provides additional insight to investors on the potential impact of the MCPS had they been converted at the beginning of the period. For periods where the MCPS are dilutive, no such adjustment is made, as the "if-converted" method is applied and the assumed conversion is already included.

#### *Gain on Litigation Resolution*

Prior to our acquisition of ASP, Johnson & Johnson received a Civil Investigative Demand ("CID") from the United States Department of Justice ("DOJ") regarding a False Claims Act investigation arising from a whistleblower lawsuit pertaining to the pricing, quality, marketing, and promotion of certain of ASP's products. Based on the totality of available information on April 1, 2019, the principal closing date of the acquisition, and throughout the applicable measurement period, management allocated \$26 million of the \$2.7 billion purchase price to a potential liability related to the aforementioned litigation.

Management had continually evaluated the likelihood and magnitude of the asserted claims based on new information that became available. In the second quarter of 2021, following the unsealing of the whistleblower lawsuit and DOJ's declination to intervene in the litigation, the plaintiff dismissed the

lawsuit. Based on these developments, management derecognized the litigation liability from our Consolidated Condensed Balance Sheet and recorded the gain on litigation resolution of \$26 million within Non-operating income (expense), net in our Consolidated Condensed Statements of Earnings for the three and six month periods ended July 2, 2021.

We adjust for the non-recurring effect of the gain on litigation resolution because we believe that this adjustment facilitates comparison of our performance with prior and future periods and provides our investors with additional insight into our operational performance.

#### *Convertible Notes*

On February 22, 2019, we issued \$1.4 billion in aggregate principal amount of our 0.875% Convertible Senior Notes due 2022 (the “Convertible Notes”), including \$187.5 million in aggregate principal amount resulting from an exercise in full of an over-allotment option. The Convertible Notes bear interest at a rate of 0.875% per year, payable semiannually in arrears on February 15 and August 15 of each year, beginning on August 15, 2019. The Notes matured on February 15, 2022 and were settled in cash.

Of the proceeds received from the issuance of the Convertible Senior Notes, \$1.3 billion was classified as debt and \$102.2 million was classified as equity, using an assumed effective interest rate of 3.38%. We recognize interest expense on the outstanding notes using the 3.38% assumed rate, and pay interest to holders of the notes at a coupon rate of 0.875%. We believe that adjusting for the non-cash imputed interest expense between the assumed rate and coupon rate provides additional insight into our cash interest expense.

On January 1, 2022, we adopted ASU 2020-06, which amends the accounting for certain financial instruments with characteristics of liabilities and equity, including convertible instruments and contracts in an entity’s own equity. Although the Convertible Notes were, pursuant to the terms of the corresponding indenture, repaid in cash only and retired without issuance of additional shares of common stock, we assumed share settlement of our outstanding Convertible Notes under the if-converted method when calculating GAAP diluted net earnings per share. Since we settled the Convertible Notes in cash on February 15, 2022 and no common share conversion occurred, we have reversed the share impacts of applying the if-converted method for purposes of calculating Adjusted average common stock and common equivalent shares outstanding. In addition, although the Company paid interest accrued on the Convertible Notes in cash, the interest expense is not included in the GAAP diluted net earnings from continuing operations and from GAAP diluted net earnings per share under the if-converted methodology. Because we paid the interest expense in cash and because the interest expense was included in the prior year’s results, we have added the cash interest expense on the Convertible Notes during six months ended July 1, 2022 in calculating the adjusted net earnings for the same period.

#### *Russia Ukraine Conflict*

In connection with the invasion of Ukraine by Russian forces, the Company exited business operations in Russia in the second quarter of 2022, other than for ASP’s sterilization products, which are exempt from international sanctions as humanitarian products. Our business in Russia and Ukraine accounted for less than 1.0% of total revenue and less than 0.2% of total assets for the fiscal year ended December 31, 2021.

As a result of the exit of our business operations in Russia, the Company recorded a pre-tax charge totaling \$16.2 million and \$1.1 million in the second and third quarters of 2022, respectively to reflect the write-off of net assets, the write-off of the cumulative translation adjustment in earnings for legal entities deemed substantially liquidated, and to record provisions for employee severance and legal contingencies. These costs are identified as the “Russia exit and wind down costs” in the Condensed Consolidated

Statements of Earnings. We adjust for the non-recurring Russia exit and wind down costs because we believe that this adjustment facilitates comparison of our performance with prior and future periods and provides our investors with additional insight into our operational performance.

#### *Gain on sale of business*

On September 30, 2022, we completed the sale of our Therapy Physics product line, which was reported in our Advanced Healthcare Solutions segment, to an unrelated third party for total consideration of \$9.6 million. As a result of the sale, in the three and nine month periods ended September 30, 2022, we recorded a net realized pre-tax gain totaling \$2.3 million, net of transaction costs, which is recorded as “Other non-operating expense, net” in the Consolidated Condensed Statements of Earnings. We adjust for gain on the sale of our Therapy Physics product line because we believe that this adjustment facilitates comparison of our operational performance with prior and future periods.

#### **Core Revenue Growth**

We use the term “core revenue growth” when referring to a corresponding year-over-year GAAP revenue measure, excluding (1) the impact from acquired businesses and (2) the impact of currency translation. References to sales attributable to acquisitions or acquired businesses refer to GAAP sales from acquired businesses recorded prior to the first anniversary of the acquisition and the effect of purchase accounting adjustments, less the amount of sales attributable to certain divested businesses or product lines not considered discontinued operations prior to the first anniversary of the divestiture. The portion of sales attributable to the impact of currency translation is calculated as the difference between (a) the period-to-period change in sales (excluding sales impact from acquired businesses) and (b) the period-to-period change in sales (excluding sales impact from acquired businesses) after applying the current period foreign exchange rates to the prior year period. This non-GAAP measure should be considered in addition to, and not as a replacement for or superior to, the comparable GAAP measure, and may not be comparable to similarly titled measures reported by other companies.

Management believes that this non-GAAP measure provides useful information to investors by helping identify underlying growth trends in our business and facilitating comparisons of our revenue performance with prior and future periods and to our peers. We exclude the effect of acquisition and divestiture-related items because the nature, size and number of such transactions can vary dramatically from period to period and between us and our peers. We exclude the effect of currency translation from sales measures because currency translation is not under management’s control and is subject to volatility. We believe that such exclusions, when presented with the corresponding GAAP measures, may assist in assessing the business trends and making comparisons of long-term performance.

#### **Free Cash Flow**

We use the term “free cash flow” when referring to cash provided by operating activities calculated according to GAAP less payments for additions to property, plant, and equipment.

Management believes that such non-GAAP measure provides useful information to investors in assessing our ability to generate cash without external financing, fund acquisitions and other investments and, in the absence of refinancing, repay our debt obligations. However, it should be noted that free cash flow as a liquidity measure has material limitations because it excludes certain expenditures that are required or that we have committed to, such as debt service requirements and other non-discretionary expenditures. Such non-GAAP measure should be considered in addition to, and not as a replacement for or superior to, the comparable GAAP measure, and may not be comparable to similarly titled measures reported by other companies.

## Adjusted Net Earnings From Continuing Operations

(\$ in millions)	Three Months Ended		Nine Months Ended	
	September 30, 2022	October 1, 2021	September 30, 2022	October 1, 2021
<b>Net Earnings Attributable to Common Stockholders from Continuing Operations (GAAP) <sup>(a)</sup></b>	<b>\$ 189.9</b>	<b>\$ 152.6</b>	<b>\$ 528.0</b>	<b>\$ 411.8</b>
Dividends on the mandatory convertible preferred stock to apply if-converted method <sup>(a)</sup>	—	—	—	34.5
<b>Net Earnings from Continuing Operations (GAAP)</b>	<b>\$ 189.9</b>	<b>\$ 152.6</b>	<b>\$ 528.0</b>	<b>\$ 446.3</b>
Interest on the Convertible Notes to apply if-converted method <sup>(b)</sup>	—	—	2.1	—
Tax effect of the Convertible Notes to apply if-converted method <sup>(c)</sup>	—	—	(0.3)	—
<b>Diluted Net Earnings from Continuing Operations (GAAP)</b>	<b>189.9</b>	<b>152.6</b>	<b>529.8</b>	<b>446.3</b>
Pretax amortization of acquisition-related intangible assets	95.3	80.4	287.4	235.4
Pretax acquisition-related items <sup>(d)</sup>	7.0	14.5	23.4	30.6
Pretax losses from equity investments <sup>(e)</sup>	9.5	1.1	15.2	7.7
Pretax Russia exit and wind down costs	1.1	—	17.3	—
Pretax gain on sale of business	(2.3)	—	(2.3)	—
Pretax interest expense on Convertible Notes to reverse if-converted method <sup>(b)</sup>	—	—	(2.1)	—
Pretax loss on debt extinguishment, net of gain on Vontier common stock	—	—	—	47.9
Pretax gain on litigation resolution	—	—	—	(26.0)
Pretax non-cash interest expense associated with our 0.875% Convertible Notes	—	7.1	—	21.9
Tax effect of the adjustments reflected above <sup>(c)</sup>	(16.7)	(15.2)	(48.7)	(55.4)
<b>Adjusted Net Earnings from Continuing Operations (Non-GAAP)</b>	<b>\$ 283.8</b>	<b>\$ 240.5</b>	<b>\$ 820.0</b>	<b>\$ 708.4</b>

(a) On July 1, 2021, all outstanding shares of our MCPS converted at a rate of 14.0978 common shares per share of preferred stock into an aggregate of approximately 19.4 million shares (net of fractional shares). The MCPS were anti-dilutive for the nine month period ended October 1, 2021 and as such GAAP net earnings per share was calculated using net earnings from continuing operations attributable to common stockholders.

(b) Beginning with our adoption of ASU 2020-06 on January 1, 2022 we assumed share settlement of our outstanding Convertible Notes under the if-converted method when calculating GAAP diluted net earnings per share. Since we settled the Convertible Notes in cash on February 15, 2022 and no common share conversion occurred, we have reversed the impacts of applying the if-converted method and included the actual cash interest expense in calculating the adjusted net earnings per share.

(c) The dividend on the MCPS is not tax deductible and the convertible note interest is calculated on a net of tax basis. The gain on the fair value change in Vontier common stock had no tax effect. The tax effect of the adjustments includes all other line items.

(d) Includes pretax Transaction Costs and acquisition-related fair value adjustments to inventory related to significant acquisitions.

(e) Includes pretax losses from equity method investments and, an \$8.1 million pretax impairment loss on an equity investment in the three and nine month period ended September 30, 2022.



## Adjusted Diluted Net Earnings Per Share from Continuing Operations

	Three Months Ended <sup>(a)</sup>		Nine Months Ended <sup>(a)</sup>	
	September 30, 2022	October 1, 2021	September 30, 2022	October 1, 2021
<b>Net Earnings Attributable to Common Stockholders from Continuing Operations (GAAP)</b> <sup>(b)</sup>	\$ 0.53	\$ 0.42	\$ 1.46	\$ 1.18
Dividends on the mandatory convertible preferred stock to apply if-converted method <sup>(b)</sup>	—	—	—	0.10
Assumed dilutive impact on the Diluted Net Earnings Per Share Attributable to Common Stockholders if the MCPS Converted Shares had been outstanding <sup>(b)</sup>	—	—	—	(0.05)
<b>Net Earnings Per Share from Continuing Operations (GAAP)</b>	<b>0.53</b>	<b>0.42</b>	<b>1.46</b>	<b>1.23</b>
Interest on the Convertible Notes to apply if-converted method <sup>(c)</sup>	—	—	—	—
Tax effect of the Convertible Notes to apply if-converted method <sup>(c)</sup>	—	—	—	—
<b>Diluted Net Earnings Per Share from Continuing Operations (GAAP)</b>	<b>0.53</b>	<b>0.42</b>	<b>1.46</b>	<b>1.23</b>
Pretax amortization of acquisition-related intangible assets	0.27	0.22	0.81	0.65
Pretax acquisition-related items <sup>(d)</sup>	0.02	0.04	0.06	0.09
Pretax losses from equity investments <sup>(e)</sup>	0.02	—	0.04	0.02
Pretax Russia exit and wind down costs	—	—	0.05	—
Pretax gain on sale of business	(0.01)	—	(0.01)	—
Pretax interest expense on Convertible Notes to reverse if-converted method <sup>(c)</sup>	—	—	—	—
Pretax loss on debt extinguishment, net of gain on Vontier common stock	—	—	—	0.13
Pretax gain on litigation resolution	—	—	—	(0.07)
Pretax non-cash interest expense associated with our 0.875% Convertible Notes	—	0.02	—	0.06
Tax effect of the adjustments reflected above <sup>(f)</sup>	(0.04)	(0.04)	(0.13)	(0.15)
<b>Adjusted Diluted Net Earnings Per Share from Continuing Operations (Non-GAAP)</b>	<b>\$ 0.79</b>	<b>\$ 0.66</b>	<b>\$ 2.28</b>	<b>\$ 1.96</b>

(a) Each of the per share adjustments below was calculated assuming the MCPS Converted Shares had converted at the beginning of the period prior to their conversion on July 1, 2021. The 0.875% convertible notes did not have an impact on the adjusted diluted shares outstanding.

(b) Prior to their conversion on July 1, 2021, the MCPS were anti-dilutive for the nine months ended October 1, 2021, and as such GAAP net earnings per share was calculated using net earnings from continuing operations attributable to common stockholders.

(c) Beginning with our adoption of ASU 2020-06 on January 1, 2022 we assumed share settlement of our outstanding Convertible Notes under the if-converted method when calculating GAAP diluted net earnings per share. Since we settled the Convertible Notes in cash on February 15, 2022 and no common share conversion occurred, we have reversed the impacts of applying the if-converted method and included the actual cash interest expense in calculating the adjusted net earnings per share. The impact of the after tax adjustment to GAAP diluted net earnings per share for the nine months ended September 30, 2022 rounds to zero.

(d) Includes pretax acquisition costs, and pretax acquisition-related fair value adjustments to inventory related to significant acquisitions, and other transaction costs.

(e) Includes pretax losses from equity method investments and, an \$8.1 million pretax impairment loss on an equity investment in the three and nine month period ended September 30, 2022.

(f) The dividend on the MCPS is not tax deductible and the convertible note interest is calculated on a net of tax basis. The gain on the fair value change in Vontier common stock had no tax effect. The tax effect of the adjustments includes all other line items.

The sum of the components of adjusted diluted net earnings per share from continuing operations may not equal due to rounding.

## Adjusted Diluted Shares Outstanding

(shares in millions)	Three Months Ended		Nine Months Ended	
	September 30, 2022	October 1, 2021	September 30, 2022	October 1, 2021
Average common diluted stock outstanding	357.9	362.2	362.0	348.8
MCPS Converted Shares <sup>(a)</sup>	—	—	—	12.9
Convertible Notes - if converted shares <sup>(b)</sup>	—	—	(2.1)	—
Adjusted average common stock and common equivalent shares outstanding	357.9	362.2	359.9	361.7

(a) Prior to their conversion on July 1, 2021, the MCPS were anti-dilutive during the nine month period ended October 1, 2021. The number of MCPS Converted Shares for the nine month period ended October 1, 2021 assumes the conversion of all 1.38 million shares at the conversion rate of 14.0978 at the beginning of the period

(b) Beginning with our adoption of ASU 2020-06 on January 1, 2022 we assumed share settlement of our outstanding Convertible Notes under the if-converted method when calculating GAAP diluted net earnings per share. Since we settled the Convertible Notes in cash on February 15, 2022 and no conversion into common shares occurred, we have reversed the if-converted method impact to exclude the assumed share settlement.

## Core Revenue Growth

	% Change Three Months Ended September 30, 2022 vs. Comparable 2021 Period	% Change Nine Months Ended September 30, 2022 vs. Comparable 2021 Period
<b>Total Revenue Growth (GAAP)</b>	<b>11.9 %</b>	<b>10.7 %</b>
Core (Non-GAAP)	12.1 %	8.8 %
Acquisitions (Non-GAAP)	3.8 %	4.8 %
Impact of currency translation (Non-GAAP)	(4.0) %	(2.9) %

## Free Cash Flow From Continuing Operations

(\$ in millions)	Three Months Ended			Nine Months Ended		
	September 30, 2022	October 1, 2021	% Change	September 30, 2022	October 1, 2021	% Change
<b>Operating Cash Flows from Continuing Operations (GAAP)</b>	\$ 329.8	\$ 262.9	25.4 %	\$ 839.0	\$ 705.9	18.9 %
Less: purchases of property, plant & equipment (capital expenditures) from continuing operations (GAAP)	(22.5)	(10.9)		(59.7)	(28.0)	
<b>Free Cash Flow from Continuing Operations (Non-GAAP)</b>	\$ 307.3	\$ 252.0	21.9 %	\$ 779.3	\$ 677.9	15.0 %

## Forecasted Adjusted Diluted Net Earnings Per Share from Continuing Operations

	Three Months Ending December 31, 2022		Year Ending December 31, 2022	
	Low End	High End	Low End	High End
<b>Forecasted Net Earnings Per Share from Continuing Operations (GAAP)</b>	<b>\$ 0.59</b>	<b>\$ 0.61</b>	<b>\$ 2.05</b>	<b>\$ 2.07</b>
Anticipated pretax amortization of acquisition-related intangible assets	0.26	0.26	1.06	1.06
Anticipated pretax acquisition-related items	0.01	0.01	0.07	0.07
Anticipated pretax losses from equity investments	0.01	0.01	0.04	0.04
Anticipated pretax Russia exit and wind down costs	—	—	0.05	0.05
Anticipated pretax gain on sale of business	—	—	(0.01)	(0.01)
Tax effect of the adjustments reflected above	(0.04)	(0.04)	(0.16)	(0.16)
<b>Forecasted Adjusted Diluted Net Earnings Per Share from Continuing Operations</b>	<b>\$ 0.82</b>	<b>\$ 0.85</b>	<b>\$ 3.10</b>	<b>\$ 3.13</b>

Anticipated pretax Russia exit and wind down costs and Anticipated pretax gain on sale of business round to zero in the three month period ending December 31, 2022

The sum of the components of forecasted adjusted diluted net earnings per share from continuing operations may not equal due to rounding.